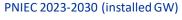


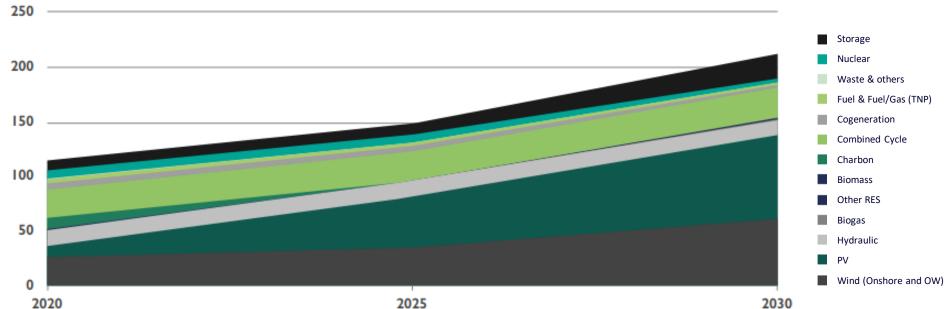
Coniben 2025 Lisboa 28<sup>th</sup> November 2025

### The ground floor



- The country National Integrated Plan for Energy and Climate (PNIEC 2023-2030) is ambitious
  - Reducing by 55% of 2005 emissions
  - Increasing the energy efficiency up to a 43% from 2007 by 2030
  - Increasing the penetration of renewables up to 48% of total consumption by 20230
    - 81% of generation from renewables
    - +105GW of RES from 2023 (up to160 GW of renewables by 2030)
      - 62GW Wind (3GW OW)
      - 76GW PV (19 GW SC)
    - 22,5 GW of energy storage (c.12GW from BESS)
    - 19 GW self consumption
    - 12 GW electrolyzers
    - 3,2 GW nuclear
    - Coal phased out

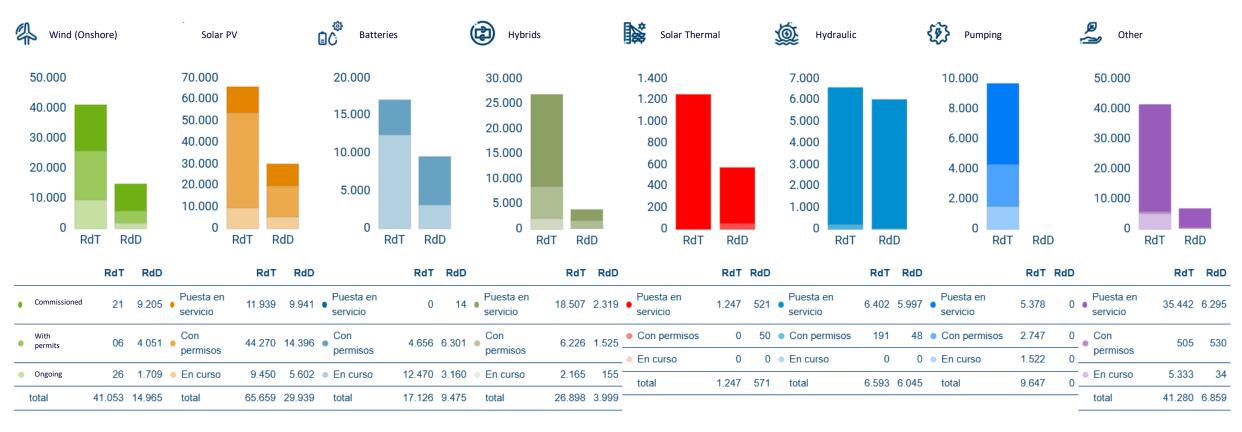




### Meeting the generation targets



The market has been meeting the targets in generation

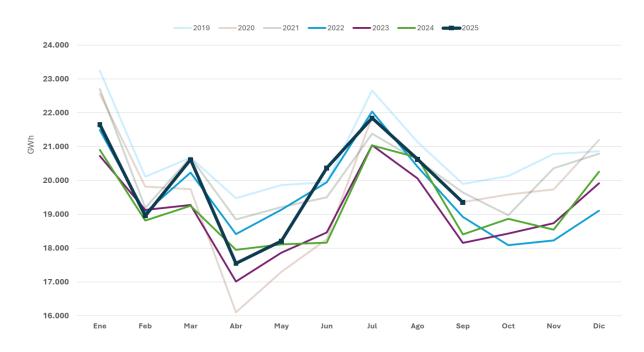


RdD: Distribution grid RDT: Transport grid

### The current situation



The energy demand is not increasing at same speed as generation



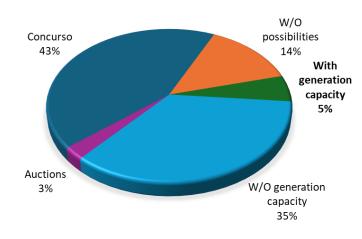
Source: AEE Sept. 2025

#### And the grid is blocked, also because of political reasons

### Available capacity at TSO:

- Generation 5% of the nodes (1,3GW)
- Demand 7% (3,2GW)

#### TSO grid situation - generation



Source: REE Nov. 2025

### Current implications in the market

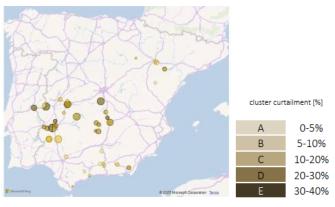


- Generation capacities outpassed the demand
- The large consumers (i.e. DataCenters and Industries getting electrified) have no access to the grid

#### Curtailement increased

It depends on the location although it is frequently widespread

#### Solar PV

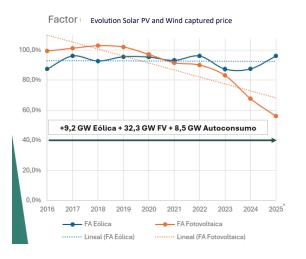


#### Wind



#### Solar PV and Wind captured price declined:

- Finance for non-PPA has dried up
- 100% merchant structures have disapeared

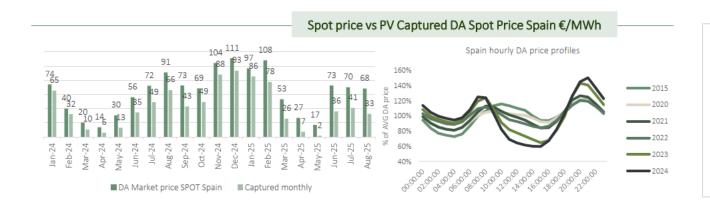




### The role of Energy Storage



• Falling captured prices and volatile services highlight the growing need for storage and flexibility strategies



Widening gaps between Day-Ahead and PV prices highlight solar cannibalization and monetization challenges



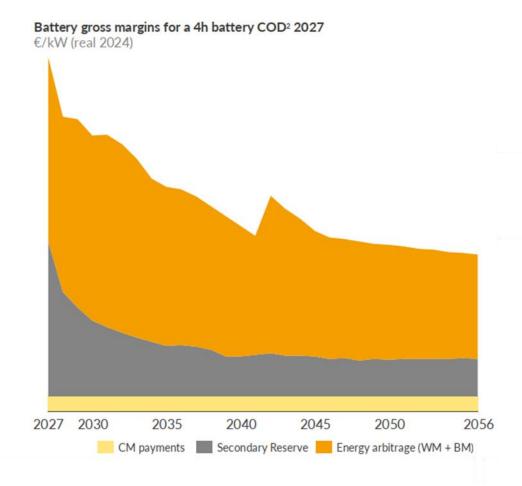
Secondary reserve prices fluctuate sharply, emphasizing the rising importance of flexibility and reserves in Spain

### The value of Energy Storage



- Balancing markets cannibalization and new markets driven future business models
- From 2027, BESS can profit from new services leveraging its flexibility
- Considering +6GW of BESS by 2031, balancing markets will decrease due to cannibalization

#### PV of total gross margins for a 4h battery COD 2027 €/kW (real 2024) Capacity Market Day-Ahead Annual payments to ensure Main wholesale platform the system has enough firm capacity for security of where around 80-90% of electricity is traded, Plyapacity remuneration setting the reference price. Intraday SR capacity (aFRR capacity) Allows continuous Payments based on hourly adjustments of electricity capacity reservations, aimed positions after day-ahead at restoring grid frequency auction. within minutes if needed. BM (mFRR+RR energy) Capacity remuneration Manages imbalances with a longer timeframe than SR energy (aFRR energy) the aFRR market. This If aFRR activation is needed. market provides payments this market awards payments based on energy activated; on only based on energy activated. top of the capacity payments. Energy pay-as-clear Energy pay-asclear market

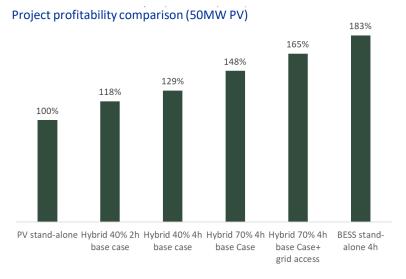


Source: AURORA Nov. 2025

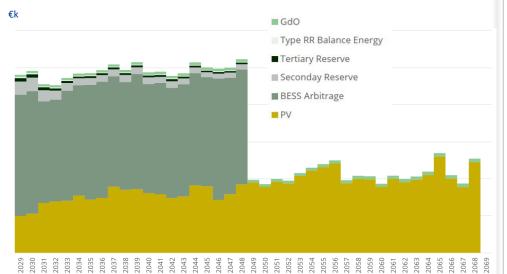
### Applied Energy Storage to the real case



Even under a conservative scenario, battery hybridization would allow a PV project to become economically viable again



#### Revenue stack BESS/PV 70% 4h



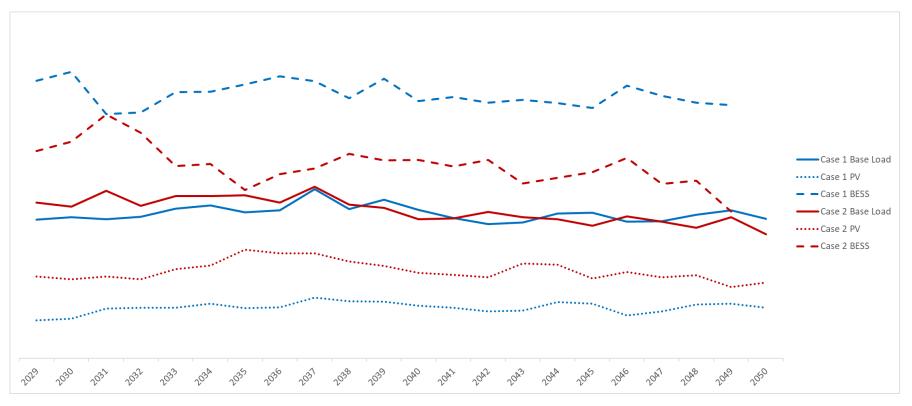
- Hybridization
  - Returns:
    - Without grid imports, hybridizing PV and BESS boosts returns and increases project value versus stand-alone PV
    - When grid import capacity is enabled, an extra pick-up in return can be added
  - Access to finance:
    - Because of its load profile and captured price, new scenarios are opening to gest off takers onboard again, then, being able to finance the Project
- Stand-alone
  - It is the most profitable scenario, but performs below the hybrid case in lowvolatility scenarios
  - PV+BESS with flexible grid access can reach similar profitability with higher operational stability
  - In Spain its dispatch priority order comes after renewables

## The importance of the scenarios



As usual, the results are very dependent of the energy curves scenarios

#### Capture Price scenarios (€/MWh)



# Thank you!

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